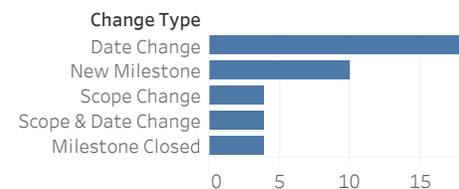


Assessing the change

92
Total Milestones

40
Changes to the Original Plan

1,721Days
Added to the plan



Milestone Changes; Proposed Delivery Date v Previous Delivery Date

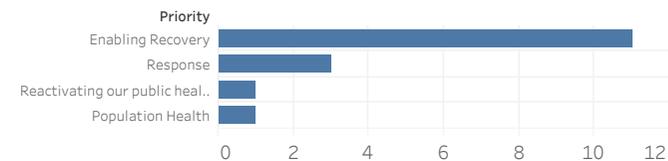
Priority	Milestone	Change Type	Delivery Date Difference Days	Visual Representation
Enabling Recovery	Deliver Phase 1 of the action plan: (initial actions agreed under narrative, our role, public affairs, reputation risk and evaluation (Communications)	Removed	0	● (Today)
	Digital Strategy agreed by Executive team and Board	Scope & Date	335	● (335 days later)
	Agree priority actions from within the Strategic Communications Review action plan with Business Executive Team for Phase 2	Removed	0	● (Today)
	Develop and agree plan for Microsoft 365 priorities for 21/22	Date	61	● (61 days later)
	Format and approach to capturing the impact of the pandemic on skills and knowledge is agreed	Date	92	● (92 days later)
	Healthy Working Relationships programme implemented	Date	92	● (92 days later)
	Options for staff mobilisation and availability system/tool scoped and shared	Date	61	● (61 days later)
	Plans to deliver work arising from FWOV summits developed and presented to Priority Team	Date	21	● (21 days later)
	Risk management continues to mature and is embedded in the adaptive decision making framework – this includes a review of both the strategic a..	Date	-9	● (9 days earlier)
	Estates Strategic Plan agreed by Executive team and Board	Scope & Date	182	● (182 days later)
	Improving and innovating our staff communications by rolling out new SharePoint intranet	New Milestone	0	● (Today)
	Draft Long Term Strategy and Outcomes Framework proposals, including feedback from engagement, considered by Executive Team and Board	New Milestone	0	● (Today)
	Public Health Wales Outcomes agreed by Executive Team and Board	Scope & Date	151	● (151 days later)
	Digital Strategy Delivery Plan developed and agreed by Executive Team	Scope & Date	121	● (121 days later)
	Framework to support individual and team coaching in place	Date	121	● (121 days later)
	Recommendations from the Organisational Review/Workforce Analysis, principles used to support organisational design activity required to delive..	Date	31	● (31 days later)
	Enabler team expertise for the development of business cases and other significant developments is clearly understood and engaged early in any n..	Date	-9	● (9 days earlier)
	New Board members (executive and non-executive) recruited with an effective induction support package in place	Date	-9	● (9 days earlier)
	The decision making framework is continually developed (this will include a series of mini milestones throughout the year)	Date	-9	● (9 days earlier)
	Organisational Learning	Embedding improved evaluation, measurement and reporting in order to continuously improve our work	New Milestone	0
Refreshed Long Term Strategy agreed by Executive Team and Board		New Milestone	0	● (Today)
Review of People Strategy Executive Team and Board in line with LTS review/refresh		New Milestone	0	● (Today)
COVID-19 Archive constructed and population commenced		New Milestone	0	● (Today)
COVID-19 SharePoint review and redesign completed		New Milestone	0	● (Today)
Organisational Learning review of employee experiences during COVID-19 completed and communicated across Public Health Wales		New Milestone	0	● (Today)
Covid-19 SharePoint reporting and management information communicated		New Milestone	0	● (Today)
Audits of chronology entries completed		Scope	0	● (Today)
Narratives on all identified key areas (deep dives) completed		Scope	0	● (Today)
Organisational timeline populated and entries validated		New Milestone	0	● (Today)
Population Health	Insight and promising interventions report relating to improving the life chances of future generations in Wales through mitigating the effects of t..	Date	183	● (183 days later)
	In light of the connections between existing health conditions and impacts of infection from COVID-19, review and report on the links between com..	Removed	0	● (Today)
	Analysis and assessment of impacts of EU transition, COVID-19 and climate change on determinants of population health and wellbeing and specifi..	Scope	0	● (Today)
	Informing and supporting policy implementation to optimise population wellbeing and reduce inequalities, including understanding how future tre..	Scope	0	● (Today)
Reactivating our public health functions	Completion of critical recruitment ..	Removed	0	● (Today)
	Restoration of Consultant capacity..	Date	92	● (92 days later)
	50% of Priority Services reactivated to Level 3	Date	0	● (Today)
	All remaining services reactivated to Level 1 as a minimum	Date	0	● (Today)
Response	TTP agreed plan for COVID testing capability and capacity for 2021/2	Date	61	● (61 days later)
	95% of COVID Samples <12hr in-lab TAT	Date	92	● (92 days later)
	Implement Health Protection Business Case – appoint 90% of approved posts	Date	61	● (61 days later)

May 1, 21 Aug 1, 21 Nov 1, 21 Feb 1, 22

Shift to the right

1,757 Days
Added to the plan

16
Milestones delayed



Milestone Changes; Proposed Delivery Date v Previous Delivery Date

Priority	Milestone	Change Type	Delivery Date Difference Days	Visual Representation
Enabling Recovery	Digital Strategy agreed by Executive team and Board	Scope & Date	335	Orange dot at 335 days, blue dot at 0 days (Today)
	Develop and agree plan for Microsoft 365 priorities for 21/22	Date	61	Orange dot at 61 days, blue dot at 0 days (Today)
	Format and approach to capturing the impact of the pandemic on skills and knowledge is agreed	Date	92	Orange dot at 92 days, blue dot at 0 days (Today)
	Healthy Working Relationships programme implemented	Date	92	Orange dot at 92 days, blue dot at 0 days (Today)
	Options for staff mobilisation and availability system/tool scoped and shared	Date	61	Orange dot at 61 days, blue dot at 0 days (Today)
	Plans to deliver work arising from FWOV summits developed and presented to Priority Team	Date	21	Orange dot at 21 days, blue dot at 0 days (Today)
	Estates Strategic Plan agreed by Executive team and Board	Scope & Date	182	Orange dot at 182 days, blue dot at 0 days (Today)
	Public Health Wales Outcomes agreed by Executive Team and Board	Scope & Date	151	Orange dot at 151 days, blue dot at 0 days (Today)
	Digital Strategy Delivery Plan developed and agreed by Executive Team	Scope & Date	121	Orange dot at 121 days, blue dot at 0 days (Today)
	Framework to support individual and team coaching in place	Date	121	Orange dot at 121 days, blue dot at 0 days (Today)
Population Health	Recommendations from the Organisational Review/Workforce Analysis, principles used to support organisational design activity required to deliver the new Health Protection service for Wales implemented	Date	31	Orange dot at 31 days, blue dot at 0 days (Today)
Population Health	Insight and promising interventions report relating to improving the life chances of future generations in Wales through mitigating the effects of the COVID-19 related employment changes	Date	183	Orange dot at 183 days, blue dot at 0 days (Today)
Reactivating our public health functions	Restoration of Consultant capacity Total Consultant WTE capacity (WTE) restored to substantive posts across PHW	Date	92	Orange dot at 92 days, blue dot at 0 days (Today)
Response	TTP agreed plan for COVID testing capability and capacity for 2021/2	Date	61	Orange dot at 61 days, blue dot at 0 days (Today)
	95% of COVID Samples <12hr in-lab TAT	Date	92	Orange dot at 92 days, blue dot at 0 days (Today)
	Implement Health Protection Business Case – appoint 90% of approved posts	Date	61	Orange dot at 61 days, blue dot at 0 days (Today)

May 1, 21 Aug 1, 21 Nov 1, 21 Feb 1, 22